



**2019/20 Operating Fund Budget/Expenditure Summary Report
As of Delember 31, 2019**

DIVISION COST CENTER	Baseline Budget	Revised Budget					Actual Expenses					Enc	Pre-Enc	Budget Balance Available	% Used
		SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)	OE&E		(f) - (k) - (l) - (m)	((k) + (l)) + (m) / (f)
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)
ACADEMIC AFFAIRS	158,514,545	157,093,000	1,233,324	23,438,104	(3,179,931)	178,584,498	82,512,995	515,694	6,432,029	(3,251,843)	86,208,874	1,728,066	54,010	90,593,547	49%
ADMINISTRATION AND FINANCE	23,372,524	21,506,564	-	7,973,957	(507,609)	28,972,912	12,698,137	-	2,911,271	(485,576)	15,123,832	3,021,070	366,895	10,461,115	64%
HUMAN RESOURCES	5,361,724	5,198,364	-	330,298	-	5,528,662	2,515,410	-	498,510	-	3,013,920	78,378	3,500	2,432,863	56%
INFORMATION TECHNOLOGY	16,029,138	11,475,851	-	6,766,251	(1,042,830)	17,199,273	5,269,719	-	3,688,498	(996,994)	7,961,222	1,189,845	72,584	7,975,621	54%
PRESIDENT'S DIVISION	1,832,692	1,152,490	-	1,152,798	-	2,305,288	509,954	-	237,147	-	747,101	62,011	-	1,496,175	35%
STUDENT AFFAIRS	20,575,765	20,357,893	-	17,237,818	(7,420,524)	30,175,187	12,407,386	15,965	1,749,252	(7,234,772)	6,937,830	741,248	4,950	22,491,159	25%
UNIVERSITY ADVANCEMENT	7,767,855	6,530,557	-	4,370,694	(730,000)	10,171,251	3,217,087	3,725	1,386,841	(562,400)	4,045,253	706,672	149,104	5,270,223	48%
TOTAL DIVISION	233,454,245	223,314,720	1,233,324	61,269,920	(12,880,893)	272,937,071	119,130,689	535,384	16,903,548	(12,531,586)	124,038,034	7,527,291	651,043	140,720,703	48%

¹ Self-Funded Program Benefit Budget/Expense



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		SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)					OE&E	
																	(a)
ACADEMIC_AFFAIRS_DIV - Academic Affairs Division																	
AVP_ACADEMIC_PROGRMS - AVP Academic Programs		Academic Advisement Center	446,448	402,972	-	287,301	-	690,273	178,796	-	15,020	-	193,816	-	-	496,457	
		First Year Experience	349,632	276,577	-	291,240	-	567,817	176,574	-	17,847	-	194,421	-	-	373,396	
		Health Professions	145,187	142,633	-	4,921	-	147,554	78,618	-	3,208	-	81,826	-	-	65,728	
		Univ Honors Program - AA	93,868	47,736	-	57,022	-	104,758	137,118	-	17,065	-	154,183	2,601	-	(52,026)	
		University Fellowships	47,876	-	-	54,384	-	54,384	-	-	20,000	-	20,000	-	-	34,384	
		AVP Academic Programs	438,432	431,214	-	299,892	-	731,107	225,219	-	7,816	-	233,035	-	-	498,072	
		Graduate Studies	235,595	215,270	-	73,063	-	288,333	140,032	-	13,498	-	153,530	-	-	134,803	
		WASC Operations	-	-	-	96,352	-	96,352	-	-	64,573	-	64,573	-	-	31,779	
		Undergraduate Studies & Gen Ed	471,448	448,824	-	49,414	-	498,238	220,533	-	17,792	-	238,324	-	-	259,914	
AVP_ACADEMIC_PROGRMS - AVP Academic Programs Total	2,228,486		1,965,228	-	1,213,589	-	3,178,817	1,156,890	-	176,819	-	1,333,709	2,601	-	1,842,507	42%	
AVP_RESEARCH - AVP Research & Sponsored Proj																	
AVP_RESEARCH - AVP Research & Sponsored Proj		AVP Resch Creat Act Tech Trans															
		Intramural Grants	366,201	-	-	302,504	-	302,504	-	-	-	-	-	-	-	302,504	
		AVP Research & Sponsored Proj	1,098,258	1,098,894	-	164,258	-	1,263,152	575,810	-	56,304	-	632,114	45,900	-	585,138	
AVP_RESEARCH - AVP Research & Sponsored Proj Total	1,464,459		1,098,894	-	466,762	-	1,565,656	575,810	-	56,304	-	632,114	45,900	-	887,642	43%	
COLLEGE_BUS_ECON - Mihaylo College of Bus & Econ																	
COLLEGE_BUS_ECON - Mihaylo College of Bus & Econ		Accounting	3,788,309	3,615,856	-	312,110	-	3,927,966	2,006,470	-	41,011	-	2,047,481	-	-	1,880,484	
		Dean MCBE	2,289,465	2,179,734	-	275,642	-	2,455,376	1,790,524	-	421,505	-	2,212,029	182,768	42,500	18,079	
		Economics	3,067,913	3,287,906	-	217,465	-	3,505,371	1,723,984	-	17,168	-	1,741,152	-	-	1,764,219	
		Finance	3,436,494	3,702,590	-	109,953	-	3,812,543	2,041,374	-	44,975	-	2,086,349	20,612	-	1,705,581	
		Management	4,059,731	3,967,748	-	124,074	-	4,091,822	2,251,305	-	52,370	-	2,303,676	2,274	-	1,785,872	
		ISDS	3,312,833	3,106,871	-	205,050	(22,013)	3,289,908	1,933,717	-	18,465	(22,013)	1,930,169	-	-	1,359,739	
		Marketing	2,630,061	2,496,248	-	111,263	-	2,607,511	1,673,297	-	15,760	-	1,689,056	-	-	918,455	
		Instruction MCBE	115,580	2,269,676	-	800,670	-	3,070,346	80,022	-	347,382	-	427,404	-	-	2,642,942	
		MCBE Computer Lab	-	-	-	-	-	-	22,446	-	20,220	-	42,666	-	-	(42,666)	
COLLEGE_BUS_ECON - Mihaylo College of Bus & Econ Total	22,700,385		24,626,628	-	2,156,226	(22,013)	26,760,842	13,523,139	-	978,856	(22,013)	14,479,982	205,654	42,500	12,032,706	55%	
COLLEGE_COMM - College of Communications																	
COLLEGE_COMM - College of Communications		Dean COMM	603,430	614,938	-	91,049	-	705,986	435,617	-	21,432	-	457,048	2,876	-	246,062	
		Cinema and Television Arts	1,335,636	1,442,036	-	42,365	-	1,484,401	876,951	-	7,140	-	884,091	850	-	599,460	
		Human Communication Studies	1,820,020	2,011,019	-	84,380	-	2,095,398	1,382,722	-	53,770	-	1,436,492	13	-	658,893	
		Titan Communications	-	-	-	(3,252)	-	(3,252)	-	-	3,437	-	3,437	-	-	(6,688)	
		Instruction COMM	635,715	944,086	-	169,747	(1,849)	1,111,984	(4,747)	-	3,678	(1,849)	(2,917)	-	-	1,114,901	
		Comm Sciences and Disorders	1,196,741	1,257,088	-	89,874	-	1,346,962	742,626	-	40,580	-	783,206	-	-	563,756	
		Communications	2,963,059	3,202,376	-	130,562	-	3,332,939	1,805,925	-	78,774	-	1,884,699	5,635	-	1,442,605	
COLLEGE_COMM - College of Communications Total	8,554,601		9,471,542	-	604,725	(1,849)	10,074,419	5,239,093	-	208,812	(1,849)	5,446,056	9,374	-	4,618,989	54%	
COLLEGE_EDUCATION - College of Education																	
COLLEGE_EDUCATION - College of Education		Admission to Teacher Ed	80,088	80,088	-	-	-	80,088	43,283	-	185	-	43,469	-	-	36,619	
		Ctr Careers in Teaching	269,722	276,706	-	47,123	-	323,829	143,126	-	17,736	-	160,863	-	-	162,966	
		Dean EDUC	820,315	891,041	-	65,000	-	956,041	382,551	-	20,474	-	403,025	-	-	553,016	
		Educational Leadership	556,876	515,593	-	16,816	-	532,409	307,221	-	14,787	-	322,008	-	-	210,400	



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		SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)	OE&E		(f) - (k) - (l) - (m)	((k) + (l)) + (m) / (f)	
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)	
Academic Affairs - Cont.																
Elem/Bilingual Education	2,599,431	2,345,425	-	137,176	(16,830)	2,465,772	1,570,291	-	23,296	-	1,593,587	-	-	872,184		
MS Instr Design & Tech	49,512	132,487	-	76,450	(64,300)	144,638	140,511	-	20,673	(64,300)	96,884	-	-	47,754		
Literacy and Reading Education	794,516	597,661	-	86,610	(6,303)	677,968	395,276	-	22,398	-	417,674	1,367	-	258,928		
Secondary Education	1,806,144	1,806,998	-	224,197	(1,485)	2,029,710	1,077,061	-	25,264	-	1,102,325	3,320	-	924,065		
Special Education	1,334,632	1,166,692	-	71,667	(4,554)	1,233,805	798,557	-	12,166	-	810,723	43	-	423,039		
Teacher Credentialing	82,626	84,689	-	-	-	84,689	53,021	-	1,815	-	54,836	-	-	29,853		
Instruction EDUC	112,335	778,637	-	831,113	(273,996)	1,335,754	(120,212)	-	117,421	(303,168)	(305,958)	-	-	1,641,713		
Ed Doctorate	431,036	1,743,964	680,812	1,006,800	-	3,431,577	896,869	278,629	52,855	-	1,228,353	43,170	-	2,160,054		
COLLEGE_EDUCATION - College of Education Total	8,937,232	10,419,980	680,812	2,562,954	(367,467)	13,296,279	5,687,554	278,629	329,073	(367,467)	5,927,789	47,899	-	7,320,591	45%	
COLLEGE_ENG_COMP_SCI - College of Eng & Comp Science																
Civil & Environmental Engineer	1,958,608	1,950,425	-	224,219	-	2,174,643	966,149	-	53,357	-	1,019,506	3,292	-	1,151,845		
Computer Science	2,352,636	2,839,410	-	266,258	-	3,105,668	1,582,910	-	55,881	-	1,638,791	(124)	-	1,467,001		
Dean ECS	849,466	976,013	-	135,579	-	1,111,593	577,593	-	40,797	-	618,389	-	-	493,203		
Electrical Engineering	1,596,992	1,697,450	-	46,839	-	1,744,289	925,406	-	31,295	-	956,701	-	-	787,588		
Mechanical Engineering	1,672,422	1,705,094	-	237,454	-	1,942,548	911,320	-	55,073	-	966,393	131	-	976,025		
Computer Engineering	939,376	987,782	-	142,113	-	1,129,896	471,104	-	25,537	-	496,641	-	-	633,255		
Instruction ECS	325,082	104,964	-	332,778	(80,285)	357,456	1,000	-	(12,401)	(80,285)	(91,686)	72,904	-	376,239		
COLLEGE_ENG_COMP_SCI - College of Eng & Comp Science Total	9,694,581	10,261,138	-	1,385,240	(80,285)	11,566,093	5,435,481	-	249,538	(80,285)	5,604,734	76,202	-	5,885,157	49%	
COLLEGE_HHD - College of Health & Human Dev																
Child & Adolescent Studies	2,055,394	2,550,420	-	113,313	-	2,663,732	1,288,752	-	45,191	-	1,333,943	5	-	1,329,784		
CHS	-	-	-	4,000	-	4,000	-	-	3,622	-	3,622	-	-	378		
Counseling	1,014,006	1,191,607	-	23,670	-	1,215,277	602,237	-	10,445	-	612,682	777	-	601,819		
Dean HHD	1,130,986	1,203,369	-	57,411	-	1,260,780	719,796	-	40,684	-	760,480	-	-	500,300		
Human Services	1,717,670	1,893,714	-	35,324	-	1,929,038	996,095	-	15,469	-	1,011,564	-	-	917,474		
Kinesiology	3,389,420	4,295,718	-	134,229	-	4,429,947	2,146,952	-	30,630	-	2,177,582	14,988	-	2,237,377		
Military Science	-	-	-	31,607	-	31,607	792	-	23,497	-	24,289	-	-	7,317		
School of Nursing	3,462,947	3,798,944	-	258,766	(106,850)	3,950,860	2,298,872	-	101,136	(106,850)	2,293,159	64,222	-	1,593,479		
Distance Nursing	-	749,655	266,921	69,522	(286,102)	799,996	337,053	133,597	22,861	(286,102)	207,409	-	-	592,587		
KHS Division	255,564	256,536	-	117,635	-	374,171	135,284	-	50,403	-	185,687	-	-	188,484		
Public Health	2,324,862	3,297,124	-	105,919	-	3,403,043	1,604,755	-	21,578	-	1,626,334	2,702	-	1,774,008		
Social Work	1,656,582	1,696,197	-	66,088	-	1,762,285	799,666	-	53,474	-	853,140	-	-	909,145		
Instruction HHD	1,029,241	(1,423,593)	-	720,587	-	(703,006)	(274,357)	-	40,328	-	(234,029)	3,517	-	(472,495)		
Doctor of Nursing Practice	-	579,171	285,591	1,658,859	-	2,523,621	268,699	103,468	82,269	-	454,436	22,978	-	2,046,207		
COLLEGE_HHD - College of Health & Human Dev Total	18,036,672	20,088,861	552,512	3,396,929	(392,952)	23,645,350	10,924,595	237,066	541,588	(392,952)	11,310,298	109,188	-	12,225,865	48%	
COLLEGE_HSS - College of Humanities & Soc Sc																
African American Studies	554,728	290,471	-	29,669	-	320,140	169,022	-	4,928	-	173,950	-	-	146,190		
American Studies	1,435,388	1,622,856	-	51,565	-	1,674,421	1,041,808	-	9,380	-	1,051,188	5,955	-	617,277		
Anthropology	1,579,435	1,762,283	-	51,192	-	1,813,475	1,015,676	-	19,043	-	1,034,719	-	-	778,756		
Asian-American Study	594,975	649,946	-	27,100	-	677,046	302,568	-	2,894	-	305,462	-	-	371,584		
Chicana/o Studies	669,184	599,478	-	22,400	-	621,878	369,273	-	7,682	-	376,955	-	-	244,923		
Politics Admin & Justice	3,687,104	3,682,111	-	69,904	-	3,752,015	2,015,533	-	18,199	-	2,033,732	9,290	-	1,708,994		



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	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)	
Academic Affairs - Cont.																
Dean HSS	1,296,866	1,315,847	-	171,198	-	1,487,045	681,568	-	14,291	-	695,860	28,531	-	762,654		
Demographic Research	-	-	-	650	-	650	-	-	374	-	374	-	-	276		
English Comp Lit & Ling	2,961,780	3,222,153	-	66,152	-	3,288,305	1,986,938	-	15,014	-	2,001,951	-	-	1,286,354		
Environmental Studies	-	10,447	-	7,000	-	17,447	15,375	-	404	-	15,779	-	-	1,668		
Geography & The Environment	1,047,364	1,114,286	-	30,115	-	1,144,401	601,385	-	10,117	-	611,503	-	-	532,898		
Gerontology	-	29,193	-	9,900	-	39,093	42,106	-	4,957	-	47,063	-	-	(7,970)		
History	2,824,197	2,633,285	-	51,298	-	2,684,583	1,491,839	-	19,699	-	1,511,539	-	-	1,173,045		
Latin American Studies	-	404	-	3,000	-	3,404	1,392	-	39	-	1,431	-	-	1,973		
Liberal Studies	1,120,500	1,010,421	-	24,712	-	1,035,133	556,082	-	5,053	-	561,135	6,812	-	467,186		
Modern Language/Lit	2,138,140	2,113,559	-	63,717	-	2,177,276	1,215,310	-	18,413	-	1,233,723	12,312	-	931,240		
Ctr Oral & Public History	93,432	95,076	-	6,084	-	101,160	47,538	-	2,267	-	49,805	-	-	51,355		
Philosophy	1,088,352	1,214,817	-	12,575	-	1,227,392	732,712	-	5,338	-	738,050	-	-	489,342		
Psychology	3,489,392	3,905,293	-	137,646	-	4,042,938	2,278,240	-	24,376	-	2,302,616	20,289	400	1,719,633		
Religious Studies	644,980	467,078	-	15,229	-	482,307	259,619	-	5,114	-	264,733	-	-	217,574		
Soc Sci Research Center	104,148	104,148	-	(782)	-	103,366	52,074	-	3,513	-	55,587	-	-	47,780		
Sociology	1,920,600	2,059,290	-	68,941	-	2,128,231	1,244,004	-	40,785	-	1,284,790	11,018	-	832,424		
Women and Gender Studies	657,716	641,904	-	31,400	-	673,304	392,275	-	12,327	-	404,602	1,200	-	267,502		
Instruction HSS	3,905,098	4,042,967	-	584,742	-	4,627,710	110,292	-	77,311	-	187,603	15,002	-	4,425,105		
Ethnic Studies Operations	80,964	104,400	-	-	-	104,400	50,878	-	2,932	-	53,810	-	-	50,590		
COLLEGE_HSS - College of Humanities & Soc Sc Total	31,894,343	32,691,713	-	1,535,407	-	34,227,120	16,673,509	-	324,450	-	16,997,959	110,410	400	17,118,352	50%	
COLLEGE_NAT_SCI_MATH - College of Natural Sci & Math																
Biological Science	4,071,775	4,449,242	-	481,346	-	4,930,588	2,348,530	-	122,399	-	2,470,929	230,424	-	2,229,235		
Chemistry & Biochemistry	2,727,124	3,094,127	-	553,999	(3,000)	3,645,126	1,580,257	-	262,274	(3,000)	1,839,531	24,142	-	1,781,453		
Dean NSM	775,832	776,191	-	128,834	-	905,026	358,413	-	15,998	-	374,411	5	-	530,610		
Desert Studies	398,700	327,622	-	85,071	-	412,693	173,187	-	44,243	-	217,430	2,573	11,110	181,580		
Geological Sciences	1,644,815	1,781,548	-	305,511	(6,534)	2,080,525	795,943	-	33,916	(6,534)	823,326	35,893	-	1,221,306		
Mathematics	4,129,656	5,347,640	-	432,505	(27,160)	5,752,985	2,842,912	-	86,056	(27,160)	2,901,809	8,000	-	2,843,176		
Physics	1,700,664	1,958,918	-	144,347	-	2,103,265	939,232	-	20,055	-	959,286	-	-	1,143,978		
Instruction NSM	2,367,483	586,166	-	107,222	-	693,388	(11,562)	-	12,903	-	1,340	-	-	692,048		
COLLEGE_NAT_SCI_MATH - College of Natural Sci & Math Total	17,816,049	18,321,454	-	2,238,834	(36,694)	20,523,594	9,026,911	-	597,844	(36,694)	9,588,061	301,037	11,110	10,623,387	48%	
COLLEGE_OF_ARTS - College of Arts																
Arts Marketing and Patron Svc	237,748	237,748	-	28,007	-	265,755	131,102	-	12,046	-	143,148	7	-	122,600		
Dean ARTS	633,784	635,979	-	28,694	-	664,674	354,886	-	40,221	-	395,107	-	-	269,567		
School of Music	3,004,774	3,436,224	-	89,000	(12,600)	3,512,625	1,877,193	-	124,603	(12,600)	1,989,196	58,128	-	1,465,300		
Theatre/Dance	3,352,400	4,162,427	-	102,095	-	4,264,522	2,119,020	-	72,772	-	2,191,791	2,881	-	2,069,850		
Art	4,089,740	4,913,078	-	206,231	-	5,119,310	2,674,321	-	92,164	-	2,766,485	4,113	-	2,348,712		
Grand Central Art Center	106,992	106,992	-	22,500	-	129,492	53,496	-	1,659	-	55,155	19,515	-	54,823		
Instruction ARTS	1,817,812	(90,104)	-	(35,379)	-	(125,483)	-	-	10,105	-	10,105	-	-	(135,587)		
Begovich Gallery	212,940	212,940	-	5,000	-	217,940	100,615	-	4,631	-	105,247	-	-	112,693		
COLLEGE_OF_ARTS - College of Arts Total	13,456,190	13,615,284	-	446,150	(12,600)	14,048,834	7,310,633	-	358,201	(12,600)	7,656,233	84,643	-	6,307,957	55%	



**2019/20 Operating Fund Budget/Expenditure Detail Report
As of December 31, 2019**

DIVISION COST CENTER	Baseline Budget	Revised Budget					Actual Expenses					Enc	Pre-Enc	Budget Balance Available	% Used	
		SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)					
																(a)
Academic Affairs - Cont.																
CSF_IRVINE_CENTER - CSF Irvine Center	CSF Irvine Center	825,846	702,766	-	783,105	-	1,485,871	282,541	-	34,490	-	317,031	5,056	-	1,163,784	
CSF_IRVINE_CENTER - CSF Irvine Center Total		825,846	702,766	-	783,105	-	1,485,871	282,541	-	34,490	-	317,031	5,056	-	1,163,784	22%
EXT_INTERNATNL_PROG - Extension & International Prog	EE American Language Programs	-	-	-	(14,218)	-	(14,218)	-	-	-	-	-	-	-	(14,218)	
	EE Arboretum	179,708	179,708	-	(126,439)	-	53,269	120,570	-	-	-	120,570	-	-	(67,301)	
	International Programs	539,289	492,018	-	70,675	-	562,693	486,483	-	22,751	-	509,234	14,754	-	38,705	
	EE Interactive Televised Instr	-	-	-	(47,421)	-	(47,421)	-	-	3,294	-	3,294	-	-	(50,715)	
	EE Open University	-	-	-	8,188	-	8,188	-	-	-	-	-	-	-	8,188	
	Tucker Wildlife Sanctuary	70,740	70,740	-	-	-	70,740	36,255	-	-	-	36,255	-	-	34,485	
EXT_INTERNATNL_PROG - Extension & International Prog Total		789,737	742,466	-	(109,215)	-	633,250	643,308	-	26,045	-	669,353	14,754	-	(50,857)	108%
FACULTY_SUPPORT_SVC - Faculty Support Services	Faculty Affairs & Records	269,854	253,854	-	32,734	-	286,588	127,407	-	3,646	-	131,053	15,000	-	140,535	
	Faculty Development Center	286,008	230,025	-	172,567	-	402,592	183,192	-	30,407	-	213,599	-	-	188,992	
	Faculty Support Services	252,714	239,112	-	328,381	-	567,493	133,162	-	130,304	-	263,466	-	-	304,026	
	Online Education and Training	-	-	-	(180,806)	-	(180,806)	-	-	-	-	-	-	-	(180,806)	
	Online Ed	309,156	319,560	-	28,491	-	348,051	165,934	-	(255)	-	165,679	-	-	182,372	
FACULTY_SUPPORT_SVC - Faculty Support Services Total		1,117,732	1,042,551	-	381,367	-	1,423,918	609,695	-	164,102	-	773,798	15,000	-	635,120	55%
INSTITUTIONAL_EFFECT - Assessment&Institution_Effect	Assess & Inst Effectiveness	1,060,672	980,117	-	403,418	-	1,383,535	476,770	-	58,197	-	534,967	-	-	848,568	
INSTITUTIONAL_EFFECT - Assessment&Institution_Effect Total		1,060,672	980,117	-	403,418	-	1,383,535	476,770	-	58,197	-	534,967	-	-	848,568	39%
LIBRARY_ - Library	Pollak Library Admin	6,652,812	4,526,281	-	3,514,244	(2,250)	8,038,275	2,121,013	-	1,845,754	(2,250)	3,964,517	439,701	-	3,634,057	
LIBRARY_ - Library Total		6,652,812	4,526,281	-	3,514,244	(2,250)	8,038,275	2,121,013	-	1,845,754	(2,250)	3,964,517	439,701	-	3,634,057	55%
REGISTRATION_RECORDS - Registration & Records	Records	1,626,075	1,670,675	-	412,805	64	2,083,544	777,679	-	148,915	(71,848)	854,745	61,170	-	1,167,629	
REGISTRATION_RECORDS - Registration & Records Total		1,626,075	1,670,675	-	412,805	64	2,083,544	777,679	-	148,915	(71,848)	854,745	61,170	-	1,167,629	44%
VP_ACADEMIC_AFFAIRS - VP Academic Affairs	Academic Senate	110,580	105,580	-	5,000	-	110,580	64,497	-	1,423	-	65,920	-	-	44,660	
	Provost/VPAA Misc Instruction	7,462,813	946,563	-	1,898,408	(2,263,886)	581,084	-	-	262,834	(2,263,886)	(2,001,052)	193,258	-	2,388,878	
	Provost/VPAA Operations	2,298,607	2,019,139	-	188,887	-	2,208,025	887,458	-	68,903	-	956,361	-	-	1,251,664	
	Centralized IT (AA)	1,786,672	1,796,140	-	(302,463)	-	1,493,677	1,096,419	-	(7,013)	-	1,089,406	-	-	404,271	
	Space Management	-	-	-	255,734	-	255,734	-	-	6,894	-	6,894	6,220	-	242,620	
VP_ACADEMIC_AFFAIRS - VP Academic Affairs Total		11,658,672	4,867,422	-	2,045,565	(2,263,886)	4,649,101	2,048,374	-	333,041	(2,263,886)	117,529	199,478	-	4,332,093	7%
ACADEMIC_AFFAIRS_DIV - Academic Affairs Division Total		158,514,545	157,093,000	1,233,324	23,438,104	(3,179,931)	178,584,498	82,512,995	515,694	6,432,029	(3,251,843)	86,208,874	1,728,066	54,010	90,593,547	49%
ADMIN_FINANCE - Administration and Finance																
ADMIN_FINANCE_ - Administration & Finance	VP Administration & Finance	736,434	736,434	-	29,418	-	765,852	368,663	-	53,198	-	421,860	40,406	-	303,586	
	Admin & Finance - Divisional	-	-	-	477,665	-	477,665	-	-	6,191	-	6,191	-	-	471,475	
	Facilities Improvement Initiat	-	-	-	17,768	-	17,768	-	-	-	-	-	-	-	17,768	
ADMIN_FINANCE_ - Administration & Finance Total		736,434	736,434	-	524,851	-	1,261,286	368,663	-	59,388	-	428,051	40,406	-	792,829	37%



**2019/20 Operating Fund Budget/Expenditure Detail Report
As of December 31, 2019**

DIVISION COST CENTER	Baseline Budget	Revised Budget					Actual Expenses					Enc	Pre-Enc	Budget Balance Available	% Used	
		SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)					
																(a)
Admin & Finance - Cont.																
BUSINESS_&_ADMIN_SVC - Business & Administrative Svcs	AVP Business and Admin Svc	(256,453)	259,949	-	603,345	(507,609)	355,685	-	-	9,913	(485,576)	(475,664)	-	-	831,349	
BUSINESS_&_ADMIN_SVC - Business & Administrative Svcs Total		(256,453)	259,949	-	603,345	(507,609)	355,685	-	-	9,913	(485,576)	(475,664)	-	-	831,349	-134%
C&P - Contracts & Procurement	Contracts & Procurement	921,504	886,762	-	654,948	-	1,541,710	504,009	-	27,016	-	531,025	-	-	1,010,684	
C&P - Contracts & Procurement Total		921,504	886,762	-	654,948	-	1,541,710	504,009	-	27,016	-	531,025	-	-	1,010,684	34%
FACILITIES_MGMT_ - Facilities Management																
	Moving Services	165,156	164,072	-	2,632	-	166,704	110,815	-	1,602	-	112,417	411	-	53,876	
	Auto Shop	286,120	203,180	-	149,804	-	352,984	111,115	-	104,138	-	215,253	106,302	-	31,430	
	Bldg Service Engineers	1,684,912	1,595,812	-	69,656	-	1,665,468	294,179	-	14,667	-	308,846	34,007	-	1,322,615	
	Carpenter Shop	569,594	501,614	-	204,018	-	705,632	272,401	-	146,904	-	419,305	102,691	-	183,636	
	Custodial Services	3,826,071	3,315,696	-	527,774	-	3,843,471	1,512,181	-	269,500	-	1,781,682	86,467	-	1,975,322	
	Planning & Design	436,412	437,528	-	15,381	-	452,909	313,244	-	23,951	-	337,195	17,091	-	98,624	
	Environmental Health & Safety	376,442	381,086	-	23,904	-	404,990	309,275	-	199,050	-	508,325	157,394	-	(260,728)	
	Electric Shop	748,378	667,824	-	129,340	-	797,164	665,585	-	25,513	-	691,099	60,547	-	45,519	
	Capital Prog & Facilities Mgmt	512,924	470,202	-	42,722	-	512,924	194,736	-	20,879	-	215,615	-	-	297,309	
	Administrative Services	312,338	290,338	-	23,174	-	313,512	237,433	-	37,320	-	274,752	3,864	-	34,896	
	Landscape Services	1,196,190	962,494	-	407,736	-	1,370,230	642,244	-	409,971	-	1,052,215	459,759	-	(141,744)	
	Lock Shop	174,939	133,058	-	41,948	-	175,006	81,043	-	6,983	-	88,026	1,063	-	85,918	
	Physical Plant Management	1,066,149	294,716	-	941,389	-	1,236,105	197,693	-	476,056	-	673,748	287,345	10,955	264,057	
	AC/Refrig Shop	115,216	93,216	-	22,000	-	115,216	39,082	-	2,124	-	41,206	-	-	74,010	
	Paint Shop	246,155	229,795	-	20,453	-	250,248	266,429	-	20,463	-	286,891	1,714	-	(38,357)	
	Physical Plant Recharge	-	-	-	-	-	-	-	-	818	-	818	-	-	(818)	
	Plumbing Shop	641,760	603,556	-	41,298	-	644,854	432,995	-	19,243	-	452,238	5,531	-	187,085	
	Construction Management	383,384	383,384	-	-	-	383,384	245,703	-	797	-	246,500	-	-	136,884	
	Service Center	293,935	253,175	-	44,000	-	297,175	121,450	-	421	-	121,871	-	-	175,304	
	Physical Plant Admin	420,224	424,357	-	35,172	-	459,528	299,522	-	212,067	-	511,589	397,780	-	(449,841)	
	Logistical Services Admin	541,447	483,027	-	87,056	-	570,082	228,822	-	8,336	-	237,158	42,345	-	290,579	
	Controls Shop	19,896	19,896	-	14,121	-	34,017	108,777	-	6,333	-	115,110	14,097	-	(95,190)	
	Financial Operations	649,212	221,335	-	285,471	-	506,806	225,438	-	8,271	-	233,710	91,687	-	181,409	
	Building Safety	103,428	103,428	-	-	-	103,428	-	-	-	-	-	-	-	103,428	
	Facilities Projects	13,596	13,596	-	-	-	13,596	-	-	-	-	-	-	-	13,596	
FACILITIES_MGMT_ - Facilities Management Total		14,783,880	12,246,385	-	3,129,049	-	15,375,434	6,910,161	-	2,015,405	-	8,925,566	1,870,092	10,955	4,568,820	70%
INTERNAL_AUDITOR - Internal Auditor	Internal Auditor	147,799	147,799	-	324	-	148,123	68,238	-	1,049	-	69,287	-	-	78,836	
INTERNAL_AUDITOR - Internal Auditor Total		147,799	147,799	-	324	-	148,123	68,238	-	1,049	-	69,287	-	-	78,836	47%
RESRC_PLANNG_&_ANALY - Resource Planning & Analysis	Resource Planning and Budget	725,491	716,341	-	171,673	-	888,014	387,782	-	5,457	-	393,239	-	-	494,775	
	Position Budget&Planning Syste	-	-	-	24,180	-	24,180	-	-	4,380	-	4,380	19,800	-	-	
RESRC_PLANNG_&_ANALY - Resource Planning & Analysis Total		725,491	716,341	-	195,853	-	912,194	387,782	-	9,837	-	397,619	19,800	-	494,775	46%



**2019/20 Operating Fund Budget/Expenditure Detail Report
As of December 31, 2019**

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		SW	Benefit ¹	OE&E	Revenue	Total	SW	Benefit ¹	OE&E	Revenue	Total					
						(b) + (c) + (d) + (e) + (f)					(g) + (h) + (i) + (j) + (k)					
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)		
Admin & Finance - Cont.																
UNIV_CONTROLLER - University Controller	Accounting & Financial Rptng	590,091	583,091	-	7,000	-	590,091	361,331	-	2,246	-	363,577	-	-	226,514	
	Accounts Payable	683,702	653,388	-	64,210	-	717,598	353,576	-	27,909	-	381,485	31,675	-	304,439	
	Controller	331,452	331,452	-	3,463	-	334,915	92,700	-	3,589	-	96,289	-	-	238,626	
	Adm & Finance IT	1,233,357	1,470,865	-	43,933	-	1,514,798	762,380	-	113,755	-	876,136	70,836	-	567,827	
	Student Business Services	1,412,964	1,297,753	-	165,534	-	1,463,287	791,252	-	232,359	-	1,023,611	536,404	22,636	(119,364)	
	Travel System	-	-	-	116,667	-	116,667	-	-	84,851	-	84,851	14,751	-	17,065	
	PCI Implementation	-	-	-	28,363	-	28,363	-	-	2,260	-	2,260	22,500	-	3,604	
UNIV_CONTROLLER - University Controller Total		4,251,566	4,336,549	-	429,170	-	4,765,719	2,361,239	-	466,969	-	2,828,208	676,165	22,636	1,238,710	74%
UNIVERSITY_POLICE_ - University Police	University Police	2,062,303	2,176,345	-	2,436,417	-	4,612,762	2,098,045	-	321,693	-	2,419,739	414,607	333,304	1,445,113	
UNIVERSITY_POLICE_ - University Police Total		2,062,303	2,176,345	-	2,436,417	-	4,612,762	2,098,045	-	321,693	-	2,419,739	414,607	333,304	1,445,113	69%
ADMIN_FINANCE - Administration and Finance Total		23,372,524	21,506,564	-	7,973,957	(507,609)	28,972,912	12,698,137	-	2,911,271	(485,576)	15,123,832	3,021,070	366,895	10,461,115	64%
HUMAN_RESOURCES - Human Resources																
DIVERSITY_&_EQUITY - Diversity and Equity	Diversity and Equity	477,195	439,556	-	106,572	-	546,128	153,643	-	35,059	-	188,702	13,593	-	343,833	
	Engagement and Learning	219,084	219,084	-	-	-	219,084	95,860	-	5,837	-	101,698	-	-	117,386	
	Academic Talent Management	3,600	3,600	-	-	-	3,600	171,404	-	10,149	-	181,553	-	-	(177,953)	
DIVERSITY_&_EQUITY - Diversity and Equity Total		699,879	662,240	-	106,572	-	768,812	420,907	-	51,045	-	471,953	13,593	-	283,266	63%
HR_SERVICES - HR Services	Total Wellness	108,388	108,388	-	58,852	-	167,240	301,604	-	100,474	-	402,078	-	3,500	(238,338)	
	Compensation Services	2,712	2,712	-	-	-	2,712	148,559	-	3,135	-	151,693	-	-	(148,981)	
	Human Resource Services	1,206,536	1,206,000	-	59,788	-	1,265,788	152,682	-	65,991	-	218,673	1,577	-	1,045,538	
	Payroll Services	1,173,316	1,175,824	-	14,735	-	1,190,558	448,592	-	14,771	-	463,363	38,576	-	688,619	
	Talent Acquisition and Recruit	2,784	2,784	-	-	-	2,784	229,008	-	143,707	-	372,715	-	-	(369,931)	
HR_SERVICES - HR Services Total		2,493,735	2,495,707	-	133,375	-	2,629,083	1,280,445	-	328,078	-	1,608,523	40,153	3,500	976,906	63%
LABOR_&_EMPL_RELAT - Labor and Employee Relations	Labor Relations	550,584	605,872	-	-	-	605,872	187,374	-	12,365	-	199,740	400	-	405,732	
LABOR_&_EMPL_RELAT - Labor and Employee Relations Total		550,584	605,872	-	-	-	605,872	187,374	-	12,365	-	199,740	400	-	405,732	33%
RISK_MGMT_&_COMPL - Risk Management & Compliance	Risk Management	447,012	449,370	-	5,617	-	454,987	219,072	-	12,531	-	231,603	-	-	223,384	
RISK_MGMT_&_COMPL - Risk Management & Compliance Total		447,012	449,370	-	5,617	-	454,987	219,072	-	12,531	-	231,603	-	-	223,384	51%
VP_OF_HUMAN_RESOURCE - Vice President of Human Resrce	Vice President of HR	1,170,514	985,174	-	84,735	-	1,069,909	407,611	-	94,490	-	502,102	24,232	-	543,575	
VP_OF_HUMAN_RESOURCE - Vice President of Human Resrce Total		1,170,514	985,174	-	84,735	-	1,069,909	407,611	-	94,490	-	502,102	24,232	-	543,575	49%
HUMAN_RESOURCES - Human Resources Total		5,361,724	5,198,364	-	330,298	-	5,528,662	2,515,410	-	498,510	-	3,013,920	78,378	3,500	2,432,863	56%
INFORMATION_TECH_DIV - Information Technology Div																
INFORMATION_TECH_ - Information Technology	A&R Info Technology	702,824	707,906	-	(9)	9	707,906	373,449	-	1,853	(9,998)	365,305	-	-	342,601	
	IT-Administration	1,005,456	841,684	-	565,623	-	1,407,307	467,382	-	449,146	-	916,528	38,172	47,584	405,023	
	IT-GIS Research Center	22,980	22,800	-	180	-	22,980	-	-	72	-	72	-	-	22,908	



**2019/20 Operating Fund Budget/Expenditure Detail Report
As of December 31, 2019**

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		SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)	OE&E		(f) - (k) - (l) - (m)	((k) + (l)) + (m) / (f)	
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)	
Info Tech - Cont.																
IT-Call Center Support	5,468	1,157	-	5,468	-	6,625	1,157	-	754	-	1,911	-	-	4,714		
IT-Information Technology	393,488	223,648	-	1,033,228	(629,246)	627,630	118,938	-	(1,366)	(608,908)	(491,336)	-	-	1,118,966		
IT-Operations	223,709	196,848	-	63,443	-	260,291	98,424	-	44,721	-	143,145	57,186	25,000	34,960		
IT-Network Operations	720,217	441,359	-	204,200	-	645,559	215,340	-	53,795	-	269,135	7,020	-	369,404		
IT-Digital Print Services	175,792	92,112	-	-	-	92,112	46,281	-	4,535	-	50,816	-	-	41,296		
IT-Telecommunications	280,765	196,425	-	-	-	196,425	51,484	-	3,363	-	54,847	-	-	141,578		
IT-Information Learning Common	240,604	334,207	-	7,525	(2,825)	338,907	97,965	-	10,888	(2,825)	106,028	-	-	232,879		
IT-User Service Center	(39,541)	216,037	-	161,305	(410,768)	(33,427)	117,723	-	99,838	(375,263)	(157,703)	33,636	-	90,639		
IT-Development and App Support	1,255,536	1,139,168	-	73,919	-	1,213,087	561,619	-	48,010	-	609,629	-	-	603,459		
IT-Information Security	453,251	456,392	-	64,754	-	521,146	187,161	-	47,115	-	234,276	7,718	-	279,151		
IT-ERP Operating Sys and Datab	429,600	347,196	-	78,782	-	425,978	195,964	-	20,723	-	216,688	76,545	-	132,745		
IT-Data Center	437,747	254,174	-	197,519	-	451,694	134,850	-	58,433	-	193,283	25,390	-	233,020		
Audio Visual Technology Suppor	369,572	239,478	-	137,090	-	376,568	126,465	-	26,076	-	152,541	29,482	-	194,545		
IT-Instructional Support	-	-	-	-	-	-	-	-	180	-	180	-	-	(180)		
IT-Enterprise Resource Plannin	2,241,109	1,257,292	-	406,060	-	1,663,352	521,883	-	528,130	-	1,050,013	466,073	-	147,267		
IT-Rollout	1,652,061	976,087	-	810,398	-	1,786,485	496,616	-	347,927	-	844,543	115,836	-	826,106		
IT-Applications Services	229,751	222,444	-	5,720	-	228,164	111,222	-	759	-	111,981	-	-	116,183		
IT-Student Technology Services	29,490	15,000	-	14,490	-	29,490	-	-	8,000	-	8,000	-	-	21,490		
IT-Training	87,824	80,997	-	5,040	-	86,037	46,976	-	211	-	47,186	-	-	38,851		
IT-Center for Academic Tech	948,141	875,984	-	218,750	-	1,094,734	382,329	-	124,166	-	506,495	-	-	588,240		
IT-ERP Analytic Services	716,940	639,717	-	8,161	-	647,878	190,725	-	2,670	-	193,395	-	-	454,483		
IT-Project Management	438,153	504,908	-	19,384	-	524,292	176,517	-	3,201	-	179,718	-	-	344,574		
IT-Infrastructure Services	723,854	485,448	-	641,166	-	1,126,614	190,698	-	492,056	-	682,754	224,061	-	219,799		
IT-Academic Technology Develop	719,211	630,672	-	41,369	-	672,041	310,927	-	32,444	-	343,370	18,000	-	310,671		
IT-Media Production	-	-	-	-	-	-	-	-	4,712	-	4,712	-	-	(4,712)		
IT-Grad Initiative 2025	1,315,136	76,712	-	1,986,343	-	2,063,055	33,990	-	782,065	-	816,055	90,725	-	1,156,274		
Campus-wide Digital Initiative	-	-	-	(233,658)	-	(233,658)	-	-	494,018	-	494,018	-	-	(727,676)		
GI2025 HIPS Initiatives	250,000	-	-	250,000	-	250,000	13,636	-	-	-	13,636	-	-	236,364		
INFORMATION_TECH_ - Information Technology Total	16,029,138	11,475,851	-	6,766,251	(1,042,830)	17,199,273	5,269,719	-	3,688,498	(996,994)	7,961,222	1,189,845	72,584	7,975,621	54%	
INFORMATION_TECH_DIV - Information Technology Div Total	16,029,138	11,475,851	-	6,766,251	(1,042,830)	17,199,273	5,269,719	-	3,688,498	(996,994)	7,961,222	1,189,845	72,584	7,975,621	54%	
PRESIDENT - President																
PRESIDENT_ - President																
President's Office	1,832,692	1,152,490	-	1,152,798	-	2,305,288	509,954	-	237,147	-	747,101	62,011	-	1,496,175		
PRESIDENT_ - President Total	1,832,692	1,152,490	-	1,152,798	-	2,305,288	509,954	-	237,147	-	747,101	62,011	-	1,496,175	35%	
PRESIDENT - President Total	1,832,692	1,152,490	-	1,152,798	-	2,305,288	509,954	-	237,147	-	747,101	62,011	-	1,496,175	35%	
STUDENT_AFFAIRS - Student Affairs																
ASSOC_STUDENTS_INC - Associated Students, Inc.																
Associated Students Inc	-	-	-	21,148	-	21,148	-	-	-	-	-	22,742	-	(1,594)		
ASSOC_STUDENTS_INC - Associated Students, Inc. Total	-	-	-	21,148	-	21,148	-	-	-	-	-	22,742	-	(1,594)	108%	
ATHLETICS - Athletics																
Athletics	4,394,320	3,912,638	-	830,232	-	4,742,870	2,396,953	-	196,568	-	2,593,521	93,959	-	2,055,390		



**2019/20 Operating Fund Budget/Expenditure Detail Report
As of December 31, 2019**

DIVISION COST CENTER		Baseline Budget	Revised Budget					Actual Expenses					Enc	Pre-Enc	Budget Balance Available	% Used
			SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)				
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(f) - (k) - (l) - (m)	((k) + (l)) + (m) / (f)
Student Affairs - Cont.																
ATHLETICS - Athletics Total		4,394,320	3,912,638	-	830,232	-	4,742,870	2,396,953	-	196,568	-	2,593,521	93,959	-	2,055,390	57%
STUDENT ENGAGEMENT - Student Engagement	Dean of Students Office	566,287	540,304	-	41,812	-	582,116	276,531	-	16,297	-	292,828	-	-	289,288	
	Women's Center	223,960	213,771	-	45,063	-	258,834	108,348	-	16,015	-	124,364	-	-	134,470	
	Cultural Graduations	20,000	-	-	18,914	-	18,914	-	-	-	-	-	-	-	18,914	
	Student Life & Leadership	498,703	486,840	-	85,996	-	572,836	218,721	-	42,087	-	260,808	(4,210)	-	316,239	
	Student Conduct	1,644	3,647	-	-	-	3,647	56,651	-	1,029	-	57,681	-	-	(54,033)	
	Diversity Inits & Resource Ctr	383,180	347,409	-	68,469	-	415,878	210,966	-	19,113	-	230,079	5,000	-	180,799	
	Title IX	363,244	408,616	-	120,764	-	529,380	158,988	-	56,525	-	215,513	41,154	-	272,713	
STUDENT ENGAGEMENT - Student Engagement Total		2,057,018	2,000,588	-	381,017	-	2,381,605	1,030,205	-	151,067	-	1,181,272	41,944	-	1,158,389	51%
STUDENT_AFFAIRS_ - Student Affairs Sub-Division	VP of Student Affairs Office	2,010,750	1,611,738	-	1,438,437	-	3,050,175	822,557	-	206,252	-	1,028,809	181,949	3,750	1,835,667	
STUDENT_AFFAIRS_ - Student Affairs Sub-Division Total		2,010,750	1,611,738	-	1,438,437	-	3,050,175	822,557	-	206,252	-	1,028,809	181,949	3,750	1,835,667	40%
STUDENT_RETENTION - Student Retention	Assistant Deans	1,114,858	1,008,954	-	722,214	-	1,731,168	529,558	-	149,659	-	679,216	994	-	1,050,958	
	Career Center	823,118	812,522	-	85,206	-	897,728	443,860	-	17,295	-	461,154	10,520	-	426,054	
	Ctr for Internships & Cmnt Eng	308,890	345,577	-	31,534	-	377,111	183,504	-	19,288	-	202,791	-	-	174,320	
	Disability Support Services	1,165,796	800,573	-	565,378	-	1,365,951	485,424	-	104,092	-	589,516	133,544	-	642,892	
	Guardian Scholars Program	1,260	1,260	-	-	-	1,260	-	-	48	-	48	-	-	1,212	
	Student Academic Services	769,738	720,321	-	19,057	-	739,378	418,871	-	21,487	-	440,358	-	-	299,020	
	Student Health and Counseling	860,060	3,258,930	-	8,838,669	(6,958,889)	5,138,710	2,810,172	-	59,519	(6,958,889)	(4,089,197)	65,163	-	9,162,744	
	Testing Center	-	-	-	8,305	(3,580)	4,725	2,000	-	244	(3,580)	(1,336)	-	-	6,061	
	University Learning Center	161,248	163,025	-	10,803	-	173,827	91,142	-	2,924	-	94,066	-	-	79,761	
	Summer Bridge	252,561	-	-	517,330	-	517,330	29,541	-	157,227	-	186,768	-	-	330,562	
	Athletics Academic Services	469,227	453,926	-	(79,321)	-	374,605	215,215	-	6,583	-	221,798	-	-	152,807	
	Job Location Development	1,744	1,744	-	12,733	-	14,477	23,946	15,965	-	-	39,911	-	-	(25,434)	
	Center for Scholars	394,086	345,472	-	112,490	-	457,961	134,738	-	19,195	-	153,932	120	-	303,909	
	Veteran's Resource Center	215,958	202,320	-	39,612	-	241,932	90,319	-	10,406	-	100,724	2,186	-	139,022	
	Supplemental Instruction	468,176	66,663	-	599,364	-	666,027	207,137	-	906	-	208,043	-	-	457,984	
	Counseling and Psych Services	-	-	-	-	-	-	-	-	817	-	817	-	-	(817)	
	Male Success Initiative	11,316	16,215	-	567,822	-	584,038	116,730	-	48,682	-	165,412	-	-	418,626	
STUDENT_RETENTION - Student Retention Total		7,018,036	8,197,501	-	12,051,198	(6,962,469)	13,286,230	5,782,157	15,965	618,370	(6,962,469)	(545,977)	212,527	-	13,619,680	-3%
STUDENT_TRANSITIONS - Student Transitions	Admissions	1,565,134	1,602,373	-	511,104	(244,630)	1,868,847	810,939	-	76,322	(59,359)	827,902	3,517	1,200	1,036,228	
	Financial Aid	2,136,685	1,872,997	-	792,140	-	2,665,137	842,411	-	159,555	-	1,001,966	15,064	-	1,648,107	
	New Student Programs	131,565	125,400	-	20,191	-	145,591	30,823	-	270	-	31,094	13,667	-	100,830	
	University Outreach	703,181	665,894	-	253,841	-	919,735	446,988	-	107,039	-	554,028	155,131	-	210,577	
	First Year Experience SA	85,488	85,488	-	(490)	-	84,998	44,113	-	-	-	44,113	-	-	40,885	
	New Student Orientation	285,669	56,528	-	969,272	(213,425)	812,375	74,484	-	221,972	(212,945)	83,511	-	-	728,864	
	Educational Partnerships	187,920	226,746	-	(30,270)	-	196,476	125,755	-	11,837	-	137,592	750	-	58,134	



**2019/20 Operating Fund Budget/Expenditure Detail Report
As of December 31, 2019**

DIVISION COST CENTER	Baseline Budget	Revised Budget					Actual Expenses					Enc	Pre-Enc	Budget Balance Available	% Used
		SW	Benefit ¹	OE&E	Revenue	Total (b) + (c) + (d) + (e)	SW	Benefit ¹	OE&E	Revenue	Total (g) + (h) + (i) + (j)	OE&E		(f) - (k) - (l) - (m)	((k) + (l)) + (m) / (f)
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)
Student Affairs - Cont.															
STUDENT_TRANSITIONS - Student Transitions Total	5,095,641	4,635,427	-	2,515,787	(458,055)	6,693,159	2,375,513	-	576,995	(272,304)	2,680,205	188,129	1,200	3,823,626	43%
STUDENT_AFFAIRS - Student Affairs Total	20,575,765	20,357,893	-	17,237,818	(7,420,524)	30,175,187	12,407,386	15,965	1,749,252	(7,234,772)	6,937,830	741,248	4,950	22,491,159	25%
UNIV_ADVANCEMENT - University Advancement															
ALUMNI_ENGAGEMENT - Office of Alumni Engagement	456,031	403,832	-	42,546	-	446,378	97,557	-	10,066	-	107,623	-	-	338,755	
ALUMNI_ENGAGEMENT - Office of Alumni Engagement Total	456,031	403,832	-	42,546	-	446,378	97,557	-	10,066	-	107,623	-	-	338,755	24%
CENTRAL_DEVELOPMENT - Central Development	2,141,334	1,666,415	-	724,430	-	2,390,845	766,901	-	279,969	-	1,046,870	157,179	34,724	1,152,073	
Commencement VPUA	-	-	-	1,504,622	(730,000)	774,622	-	-	214,326	(562,400)	(348,074)	136,976	-	985,719	
CENTRAL_DEVELOPMENT - Central Development Total	2,141,334	1,666,415	-	2,229,052	(730,000)	3,165,467	766,901	-	494,295	(562,400)	698,796	294,155	34,724	2,137,792	32%
COLL_PROGRAM_DEV - College & Program Development	1,502,088	1,419,450	-	231,233	-	1,650,683	760,474	-	85,310	-	845,784	19,243	-	785,655	
COLL_PROGRAM_DEV - College & Program Development Total	1,502,088	1,419,450	-	231,233	-	1,650,683	760,474	-	85,310	-	845,784	19,243	-	785,655	52%
GOVERNMENT_RELATIONS - Government&Community Relations	415,658	351,176	-	203,860	-	555,036	168,567	-	140,911	-	309,479	-	-	245,558	
GOVERNMENT_RELATIONS - Government&Community Relations Total	415,658	351,176	-	203,860	-	555,036	168,567	-	140,911	-	309,479	-	-	245,558	56%
STRATEGIC_COMM - Strategic Communications	2,085,833	1,719,986	-	455,303	-	2,175,289	828,925	-	179,248	-	1,008,173	75,437	15,100	1,076,579	
STRATEGIC_COMM - Strategic Communications Total	2,085,833	1,719,986	-	455,303	-	2,175,289	828,925	-	179,248	-	1,008,173	75,437	15,100	1,076,579	51%
UA_ADMIN_FIN - UA Administration & Finance	643,842	536,300	-	215,747	-	752,047	316,294	-	106,306	-	422,600	78,107	-	251,340	
UA Special Projects	730	730	-	858,252	-	858,982	-	-	129,369	-	129,369	27,909	50,000	651,703	
Philanthropic Foundation Reimb	-	-	-	-	-	-	-	-	-	-	-	4,000	49,280	(53,280)	
Advancement Engagement	-	-	-	-	-	-	6,334	3,725	207,562	-	217,621	195,758	-	(413,379)	
UA_ADMIN_FIN - UA Administration & Finance Total	644,572	537,030	-	1,073,999	-	1,611,029	322,628	3,725	443,237	-	769,590	305,775	99,280	436,384	73%
VP_UNIV_ADVANCEMENT - VP University Advancement	522,339	432,668	-	134,700	-	567,368	272,035	-	33,772	-	305,807	12,062	-	249,499	
VP_UNIV_ADVANCEMENT - VP University Advancement Total	522,339	432,668	-	134,700	-	567,368	272,035	-	33,772	-	305,807	12,062	-	249,499	56%
UNIV_ADVANCEMENT - University Advancement Total	7,767,855	6,530,557	-	4,370,694	(730,000)	10,171,251	3,217,087	3,725	1,386,841	(562,400)	4,045,253	706,672	149,104	5,270,223	48%
Total Division	233,454,245	223,314,720	1,233,324	61,269,920	(12,880,893)	272,937,071	119,130,689	535,384	16,903,548	(12,531,586)	124,038,034	7,527,291	651,043	140,720,703	48%

¹ Self-Funded Program Benefit Budget/Expense